

EROPA BULLETIN

THE OFFICIAL NEWSLETTER OF THE EASTERN REGIONAL ORGANIZATION FOR PUBLIC ADMINISTRATION

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EROPA EXECUTIVE COUNCIL CONVENED IN ITS 64TH MEETING IN BALI



EROPA's Executive Council Members pose for a group photo.

Officials and members of the Executive Council of the Eastern Regional Organization for Public Administration (EROPA) gathered at the Sofitel Nusa Dua Bali in Bali, Indonesia on the afternoon of 16 September 2018 in its 64th meeting to discuss pertinent issues related to the governance and operations of the EROPA. The meeting was presided over by the Chair of the EROPA Executive Council, Ms. Yang Hyang Ja, and concurrently the new president of the National Human Resources Development Institute (NHI), Korea.

EROPA EXECUTIVE COUNCIL [...]

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Dr. Adi Suryanto, Chair of the National Institute of Public Administration (NIPA), Indonesia, and head of the 2018 EROPA Conference Organizing Committee, welcomed the EROPA Executive Council officials and members to Bali, Indonesia. He acknowledged the efforts of his colleagues from NIPA in preparing for the meeting and conference and encouraged the council to provide valuable feedback on the upcoming conference.

Dr. Orlando S. Mercado, EROPA Secretary-General, reported to the council the status of activities, funds, and administrative operations of the organization. Secretary-General Mercado lauded the NHI for conducting the 63rd meeting and 26th general assembly of EROPA in September 2017. He also thanked the NIPA for hosting and organizing the 64th meeting and conference in Bali. He also highlighted preparations for implementing the 2nd Carlos P. Ramos Award for Best Conference Paper, which was set to be awarded on the last day of the Bali conference. He then vowed to continue the publications program of the EROPA, to strengthen its offline and online linkages, and to improve its internal operations through digitization and ICT enhancements.

Representatives from the EROPA centers—namely, Development Management Center, E-Government Research Center and Local Government Center—reported the status of their research, publica-

tions, training programs and ongoing collaboration with network institutions and organizations. The Development Management Center, based in the NHI, Korea, currently conducts training and study visit programs on public personnel management and human resource development, designed for officials of ASE-AN member states. The EROPA E-Government Research Center, based in Beijing, China, will be having its upcoming

international conference on E-Governance: Technological Innovation and Legal Guarantee. Lastly, the EROPA Local Government Center in Tokyo, Japan continues to hold month-long training programs for foreign officials.

Dr. Maria Fe Villamejor-Mendoza, Deputy Secretary-General of EROPA and Associate Editor of the Asian Review of Public Administration, reported on the status of the ARPA journal on behalf of the Editor-in-Chief, Prof. Mark Turner. Dr. Mendoza announced the publication of ARPA Volume 28 and the ongoing production of the 29th volume. She also bared the plans of the journal to be listed in renowned citation databases such as Scopus and ASEAN citation index and the proposal to link





In the photo above is NHI President and the current Chair of EROPA's Executive Council, Ms. Yang Hyang Ja. In the photo below is EROPA's Secretary-General, Dr. Orlando S. Mercado.

with international publishers such as SAGE. That being said, Dr. Mendoza stated the need for the journal to be published regularly and to contain high-quality articles.

Meanwhile, the NIPA raised its proposal to establish the EROPA Policy Studies Center. The said center, which will be based in the NIPA, aims to improve evidence-based policymaking approaches and facilitate collaboration and knowledge sharing among key policy actors in the region.

Dr. Masao Kikuchi, Chair



Members of the EROPA Executive Council discuss administrative issues and other concerns of the organization during its 64th meeting in Bali, Indonesia.

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of the Future Plans Committee, reminded the council of his proposal to draft a long-term plan to sustain operations of the EROPA. He sought the assistance of the council in scouting for committee members to help him realize the future plans of the organization. In view of this development, Dr. Akira Nakamura, then Chair of the Revitalization Committee, proposed to have his committee dissolved. The motion was approved by the council.

Lastly, Dr. Maria Fe Villamejor-Mendoza presented the theme and sub-themes of the upcoming 2019 EROPA Conference, which is concurrently the 27th general assembly of the organization. The tentative theme is The Future of Public Administration: Rethinking Resilience, Equity, and Sustainability in the Region and Beyond. The conference will be jointly organized by the National College of Public Administration and Governance, University of the Philippines (UP-NCPAG) and the EROPA Secretariat.

The following officials attended the meeting: Ms. Yang Hyang Ja, President, NHI, Korea (Chair); Dr. Adi Suryanto, Chair, NIPA, Indonesia (1st Vice Chair); Mr. Bhupal Baral, Secretary, Ministry of General Administration, Nepal (2nd Vice Chair); Mr. David Cabanag, representing Ms. Alicia dela Rosa-Bala, Chair, Civil Service Commission, Philippines (3rd Vice Chair); and Dr. Prijono Tjiptoherijanto, Professor, University of Indonesia and Commissioner, Civil Service Commission, Indonesia (Auditor).

Meanwhile, Ms. Maria Anthonette Velasco-Allones, Executive Director, Career Executive Service Board; Ms. Risa Tanaka, Senior Dep-

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uty Director, Japan Council of Local Authorities for International Relations; and Dr. Peter K. Fong of the Hong Kong Public Administration Association, Hong Kong SAR, attended the meeting as group member representatives. Mr. Melanio Santella, Jr. and Dr. Prijono Tjiptoherijanto attended the meeting as individual member representatives. Dr. Orlando S. Mercado and Dr. Maria Fe Villamejor-Mendoza, EROPA Secretariat officials and ex-officio members of the council, also attended the meeting. \square



IFERENCE Softel NUSA 16:20 Septe REPLA REP



In the topmost photo is Dr. Adi Suryanto, the Chair of the NIPA, Indonesia, and head of the 2018 EROPA Conference Organizing Committee, delivering the Welcoming Remarks at the Opening Ceremony. In the photo in the Middle is Secretary-General Mercado delivering a speech. In the bottommost photo, a gong is struck to signal the start of the 2018 EROPA Conference.

2018 EROPA CONFERENCE TACKLES GLOBAL MEGATRENDS

This year's EROPA conference was held from 16-20 September at the Sofitel Nusa Dua Bali, in the island of Bali, Indonesia. The conference dealt with the theme, Public Administration in Managing Global Megatrends: People, Public Services, Institutions, and Ethics. More than 300 participants—government officials, diplomats and other foreign dignitaries, as well as scholars and practitioners of public administration—attended the said event.

His Excellency Mr. Syafruddin, Minister of Administrative and Bureaucratic Reform, Indonesia, graced the occasion. In his keynote speech, Minister Syafruddin cautioned that public and private sector institutions complexities and uncertainties linked to global megatrends have shaken public and private sector institutions. He urged scholars and practitioners to anticipate and actively respond to these developments by encouraging learning and collaboration, designing agile and adaptable systems, and maximizing the use of informational technology.

In the first plenary session on 17 September, renowned public sector officials, scholars, and practitioners shared their experiences and personal insights on institutional response to global megatrends. Professor Sofian Effendi, Chair of the Indonesian Civil Service Commission, narrated the experience of the Indonesian government in building a dynamic public governance. Mr. Tan Tiang Hong Roger, Assistant CEO at the Singapore Civil Service College, shared the secret behind the culture of innovation and citizen participation that characterized Singaporean public service, that is, "thinking big, starting small, and acting fast," referring to public administration response to changes in technology, demography, economy and society. Lastly, Professor



At the leftmost side is Commissioner Prijono Tjiptoherihanto of the Indonesian Civil Service Commission, and on the rightmost side is Dr. Alex B. Brillantes of the University of the Philippines. On his right is Mr. I Gde Pitana of Indonesia's Ministry of Tourism.

2018 EROPA CONFERENCE [...]

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Eko Prasojo, Chair of the Indonesian Association for Public Administration, envisioned an ideal future of public administration where human capacities complement machine capabilities, leading to innovations in government and society. The session was chaired by Dr. Erwan Agus Purwanto, Dean of the Faculty of Social and Political Sciences, Gadjah Mada University.

The 8th Asian Leadership Forum, held on 18 September, discussed how the concept of phronetic leadership could help institutions better adapt to drastic changes in the regional and global landscape. Professor Alex Brillantes, Jr., professor at the University of the Philippines, explained how theory and practice

of public administration complement each other in keeping with the principles of phronetic leadership. His presentation is derived from an ongoing public administration case studies conducted with the National Graduate Institute of Policy Studies (GRIPS), Japan, intertwined with his own experiences both as a scholar and an administrator.

Meanwhile, public administration scholars explored the possibility of creating an ASEAN Public Administration Network in a special session on 19 September. Dr. Adi Suryanto, Chair of the National Institute of Public Administration, asserted that the ASEAN as a regional body needs the collective effort of the member states, as well as strong

leadership, to address complex policy problems besetting the region. Associate Professor Achakorn Wongpreedee of the National Institute of Development Administration, Thailand, suggested collaborative research and training projects as a way to boost reform and innovation in the region. Lastly, Professor Akira Nakamura, professor emeritus at the Meiji University, recounted the growth of professional organizations in public administration and research interest in the field to argue that the prevailing regional context and possible implications need to be considered in theory building and implementing reforms in public administration.

The conference also featured 57 papers tackling the following sub-themes: New Approaches in Human Resource Management in the Public Sector, Challenges and Strategies for Delivering Better Public Services, Refining Governance Institutions for the Future and Redefining Public Service Ethics. On the side, the EROPA Executive Council held its 64th meeting.

The conference is hosted by the Republic of Indonesia and co-organized by the National Institute of Public Administration, Indonesia, and the EROPA Secretariat. □



Participants of the 2018 EROPA Conference pose for a group photo.

BILATERAL MEETING BETWEEN PHILIPPINES AND KOREA

On September 17, 2018, the President of the National Human Development Institute (NHI) of the Republic of Korea, Ms. Yang Hyang Ja, met with Assistant Commissioner of the Civil Service Commission, Atty. David E. Cabanag, Jr., and Eastern Regional Organization for

Public Administration (EROPA) Secretary-General, Dr. Orlando S. Mercado, and Deputy Secretary-General,



CARLOS P. ROMULO AWARD FOR BEST CONFERENCE PAPER



HYO JOO LEE

Sungkyunkwan University, South Korea

Ms. Hyo Joo Lee was given the 2nd Carlos P. Romulo Award on the 19th of September, 2018 in Bali, Republic of Indonesia, for having presented an outstanding paper, entitled "Entrepreneurial Leadership and Ethical Climate in the Public Organization: The Mediating Roles of Public Service Motivation and Confucian Values" during the 2018 EROPA Conference with the theme, Public Administration in Managing Global Trends: People, Public Services, Institutions and Ethics.



The participants of the bilateral meeting between Philippines and Korea pose for a group photo. From left to right are Ms. Alma Foronda, Ms. Dolores Bonifacio, Dr. Maria Fe V. Mendoza, Atty. David E. Cabanag Jr., Dr. Orlando S. Mercado, Ms. Yang Hyang Ja, Mr. Kim Chang Sik, Mr. Kim Sang Jin, and Mr. Yun Chang Hee.

BILATERAL MEETING BETWEEN [...]

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Dr. Maria Fe V. Mendoza. The meeting was held at the Sofitel Nusa Dua, Bali, Indonesia.

During the informal meeting, President Yang emphasized the strong ties between Korea and the Philippines that began 17 years ago. She acknowledged the importance of the state visit of Philippine President Rodrigo Duterte last 3-5 June 2018 in Seoul, thus, further strengthening government ties. She expressed gratitude and excitement at the privilege to support these ties through possible cooperation on public human resource devel-

opment. Yang pledged support to the 2019 Annual EROPA Conference in the Philippines, which is to be jointly organized by the National College of Public Administration and Governance, University of the Philippines (UP-NCPAG) and the EROPA Secretariat. She agreed with the timeliness of the upcoming conference theme. The Future of Public Administration: Rethinking Resilience, Equity, and Sustainability in the Region and Beyond. She also acknowledged the relevance of studying the role of the internet in human resource development, as identified in one of the subthemes, The Fourth Industrial Revolution and Development. She committed to encourage Korean scholars in governance to present how the Republic of Korea is adapting to these changes.

Assistant Commissioner Cabanag also expressed support to EROPA and NCPAG, particularly after Nepal begged off due to continuous rehabilitation of Kathmandu after the April 2015 earthquake. He reiterated that the Civil Service Commission will support both EROPA and NCPAG where they can.

Other participants of the meeting were: Mr. Kim Chang Sik, Director General, National Human Development Institute; Mr. Yun Chang Hee,

Deputy Director General, National Human Development Institute; Mr. Kim Sang Jin, a Councilor from the Embassy of the Republic of Korea in Indonesia; Ms. Dolores B. Bonifacio, Director IV, Commission Secretariat and Liaison Office, Civil Service Commission; Ms. Alma F. Foronda, Director IV, Office of the Legal Affairs, Civil Service Commission, and Ms. Fiaberna U. Salumbides, Chief Human Resource Specialist, Public Assistance and Information Office, Civil Service Commission.

EROPA CENTER REPORTS



EROPA Development Management Center

South Korea — The EROPA Development Management Center, which is managed by Korea's National Human Resources Development Institute (NHI), continues to strengthen its international linkages and training programs for public officials and academic institutions across the globe. The goal for 2018 was to expand the programs NHI has for government officials from EROPA member states. To that end, about 40 government officials from nine EROPA member states participated in NHI's international training programs since 2017's Executive Council Meeting. Among the programs conducted by NHI were: Public Personnel Management and HRD Program and the Study Visit for ASEAN Member States on Public Administration and HRM.

On top of that, NHI introduced a special program, the Public Sector HRD Program for EROPA Member States. The program was jointly organized with and sponsored by the Korean International Cooperation Agency (KOICA). This three-year program (2018-2020) is offered to fulfill NHI's chairmanship role to EROPA as well as to con-

tribute to the latter organization's success in its mission to provide enhanced public administration services across the region. NHI envisions that it helps in strengthening participants' capacity in planning policies for public personnel management and HRD.

The new program is available to middle-level managerial officials who have worked in the government sector for over ten years with at least two years' experience in the area of government personnel management and HRD. The program is made up of four modules and a special workshop. The four modules are (M1) Introduction to Government Innovation, (M2) Personnel Management and Innovation, (M3) Country Report and Action Plans, and (M4) Korean Experience. The special workshop for 2018 had the title Human Resource Development for EROPA Public Sector Employees: Developing and Sharing HRD Strategies and Solutions. The first session of the program was conducted in NHI's Gwacheon campus from 30 August to 15 September 2018 with 15 participants from eight EROPA countries taking part in it.

EROPA E-Government



Research Center

People's Republic of China — Under

the support of the Chinese Academy of Personnel Science (CAPS) and relevant departments, the EROPA E-Government Center carried out numerous activities in the latter half of 2017 up to the fourth quarter of 2018. They are as follows:

- The International Seminar on E-Governance based on Shared Development was held in Wuhan, China on October 2017. It was done in close collaboration with Huazhong University of Science and Technology - a deputy director unit of the E-Government Research Center Steering Committee. The two sub-themes of the event are Employment and Entrepreneurship in the Internet Era and Development and Governance of Smart Cities. More than 150 experts, scholars, government officials, researchers and scholars from 10 countries participated in the one-day seminar.
- On the 9th of October 2017, the Fifth Steering Committee Meeting was also held in Wuhan, China. Here, experts planned and discussed the theme and venue of the 2018 EROPA E-Governance Research Center International Seminar
- The Fifth International Seminar of EROPA E-Governance Research Center was held on 22-24 November 2018 in Guangzhou, China with the theme E-Governance: Technological Innovation and Legal Guarantee. It was organized in close collaboration with Huanan Normal University's Institute of Government Reform and Legal Construction.

EROPA CENTER REPORTS



EROPA Local Government Center

Japan — The EROPA Local Government Center, within Japan's Ministry of International Affairs and Communications' Local Autonomy College (LAC), held its annual International Training Program from 16 May to 21 June 2018 with the overarching theme of Local Governance. Now on its 54th year of implementation, there were 12 participants from 12 countries in attendance. With this, the total number of individuals that have joined in the training program since its 1st implementation – con-

current with the formation of ERO-PA Local Government Center in October 1964 – has now reached 625 participants from 66 countries in 2018; among which, 252 are from EROPA member states.

With the aim of boosting standards for local public administration in mind, the program is designed for the participation of overseas local and central government officials who are engaged local governance. Participants are not only provided on-site training at Japanese local public agencies but also lectures at the LAC given by university professors, national government officials, and other distinguished persons who are well versed in the field of Public Administration and Local Governance.

 $\label{eq:continuous} In \ 2018, \ the \ curriculum \ for \\ the \ program \ revolved \ around \ the$

Local Government System, Local Tax and Finance System and the Local Public Employee System. At the end of the program, each of the participants submitted a perspective report analyzing the challenges their local government systems are facing. Included in the reports are proposed policies that could help address such problems based on the knowledge, method and insights they have learned throughout the duration of the program.

The program is recognized to be an informative and fruitful training opportunity for public officials. In that regard, it is continually being carried out in order to advance the development of the knowledge and practice of local governance in the Asia-Pacific region and beyond.

THE NEWEST EROPA CENTER

EROPA POLICY STUDIES CENTER

in Lembaga Administrasi Negara, Indonesia

The National Institute of Public Administration (NIPA, or Lembaga Administrasi Negara [LAN]) was formally inaugurated as the EROPA Policy Studies Center in the latter half of 2018. As an EROPA center, NIPA or LAN will play an active role in working towards the improvement of the quality of public policies in the Asia-Pacific region. It aims to do this by enhancing the use of evidence-based policy-making principles and improving the system of knowledge-sharing among EROPA state members' policy actors. In order to achieve these objectives, the Center plans to conduct joint-research, seminars and forums on public policy and relevant areas of study among many other things. With this in mind, the Center is expected to carry out technical support initiatives for public policy studies in the region.



In delivering its mission, the Center will be managed by NIPA or LAN's Deputyship of Policy Studies. The Center is located in the NIPA's headquarter, Jalan Veteran No. 1, Gambir, Jakarta Pusat 10110, Jakarta, Indonesia.

REPORT ON SPECIAL PROJECTS

ENHANCEMENT OF DIGITIZATION OF EROPA



EROPA's new and improved Website can now be accessed at eropa.co.

In 2017, EROPA accomplished the successful renovation of its website and managed to improve the utilization of its various social media accounts. In 2018, the pursuit of the enhancement of the digitization of EROPA continues as it gained the certification of Tech-Soup, an international nonprofit network of nongovernmental organizations providing technical tools and support for nonprofits. With this accreditation, EROPA now has access to various kinds of technical tool and support offers

for nonprofits with minimal administrative fee or as a grant.

As a result, the EROPA Secretariat prioritized entering the program of Google for Nonprofit's (G4NP) GSuite for Nonprofits. This agreement not only granted the Secretariat ease of nonprofit organization management but it also allowed for a more efficient means collaboration and communication between the Secretariat and the public. Other services that may

IMPORTANT ANNOUNCEMENT

Under the GSuite Program, the EROPA Secretariat now has access to official email addresses. With this, EROPA now has shifted into using the following email addresses:

Secretary- General	secgen@eropa.co
General Concerns	secretariat@eropa. co
Finance	finance@eropa.co
Membership	membership@ eropa.co
Job Opportunities	careers@eropa.co
Publications	publications@ eropa.co

be maximized under G4NP are Google Ad Grants, Youtube Nonprofit Program, Google One Today, Google Earth Outreach and Google Maps Platform. □

PUBLIC ADMINISTRATION TALK

Public Administration Talk (PA Talk) is a new project of EROPA that was approved by the Executive Council during its 64th meeting in Bali, Indonesia. The PA Talk gets its namesake and inspiration from Ted

Talk, an innovative and engaging talk filled with expert information distilled into merely 18 minutes. The objective of EROPA's new program is to provide Public Administrators and scholars from relevant fields an

alternative medium to share their expertise or knowledge and to raise the bar even more for presentations in the EROPA Conferences.

REPORT ON SPECIAL PROJECTS

PUBLIC ADMINISTRATION TALK

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PA Talk will be a program that will be inserted in the plenary sessions of every annual conference of EROPA. In each year, the speaker will be the winner of the Carlos P. Romulo Award for Best Conference Paper of the preceding year's EROPA Conference. On top of that, the PA Talk Speakers will have the opportunity to be filmed in order for EROPA to create an open-access online video library of innovative expert information on Public Administration.

PA Talk will have its first run in the 2019 EROPA International Conference in Manila, Philippines. \Box





@TedTalk

EROPA LINKAGES

To pursue its objectives of fostering affiliation with universally recognized international bodies for public administration, EROPA maintained its linkages with other organizations during 2018 through the following:

PARTICIPATION BY THE SECRETARY-GENERAL IN ACTIVITIES OF VARIOUS INTERNATIONAL/REGIONAL ORGANIZATIONS

1. The Secretary General participated in the 2018 United Nations Public Service Forum. The theme for 2018 was Transforming Governance to Realize the Sustainable Development Goals. The event was organized by the United Nations Department of Social Affairs (UN DESA), through its Division for Public Institutions and Digital Government, in collaboration with the

- Kingdom of Morocco's Ministry of Administration and Civil Service Reform. It was held in Palmeraie International Conference Centre, Marrakesh, Kingdom of Morocco on 21 to 23 June, 2018.
- 2. The Secretary-General delivered the keynote address in the International Conference on Social Studies and Humanities (ICOSH 2018), with the theme Humanities in the Digital Age: The Role of Education and Scientific Research. The event was held in the University of Sriwijaya, Palembang, South Sumatera, Indonesia from the 5th to the 8th of July, 2018.
- 3. The Secretary-General attended the 33rd Session of the Integrated Gabay ng Paglilingkod (I-Gabay) Training Course, which is under the Leadership and Management Proficiency (LAMP) Program. He served as the resource person for the Module

- on Appreciating Public Policy Process on 16 October 2018. The event was hosted and organized by the Philippines' Career Executive Service Board and the entire event took place on 15-26 October 2018 in Leyte, Philippines.
- 4. The Secretary-General participated in the 2018 International Seminar on E-Governance: Management Innovation and Legal Guarantee, which happened on the 22nd up until the 24th of November 2018. The event was hosted by the EROPA E-Government Research Center, the Chinese Academy of Personnel Science and organized by the South China Normal University's Government Reform and Rule of Law Institute.

VISIT BY REPRESENTATIVES OF INTERNATIONAL/ REGIONAL ORGANIZATIONS

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AND EROPA STATE AND GROUP MEMBERS TO THE EROPA SECRETARIAT IN MANILA

1. Dr. Masao Kikuchi, the Chair of EROPA's Future Plans Committee, and concurrently – an associate professor of Public Policy and Management at Meiji University, Japan, visited the EROPA Secretariat on 15 August 2018. He met with the Secretary-General to discuss the EROPA Future Plans Committee and possible plans that the EROPA can make in order to ensure the organization's sustainable growth. □

WHAT'S THE LATEST?

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eropa.co

2019 EROPA CONFERENCE PREPARATION ONGOING



The official poster for the 2019 EROPA Conference in Manila, Philippines.

The Philippines, through the National College of Public Administration and Governance, University of the Philippines (UP-NCPAG) will host the 2019 EROPA International Conference on 22-27 September 2019 in Manila, Philippines. This year's theme will be The Future of Public Administration in the Age of Uncertainty: Affirming Resilience, Equity, and Sustainability in the Region and Beyond.

The rationale for 2019's theme rests on the fact that the Asia-Pacific region has recently been transformed into a global economic

powerhouse, and is showing no signs of slowing down. The region exudes so much potential for growth and development in the coming decades, yet it also faces multiple threats from various sources. In order to counter this, it needs to build resilience amid uncertainty and ensure that the gains of development will benefit everyone for generations to come. Such a goal would require long-term, strategic thinking and holistic approaches. Thus, in order to ensure that progress is made in terms of politico-administrative, social, environmental and economic resilience, equity, and sustainability, discourse on these topics with regard to Public Administration needs to be amplified.

The broad topic specified acknowledges that Public Administration cuts across four development concerns in the Asia-Pacific region, which are presented in the following sub-themes:

SUB-THEME 1: Social Equity and Well-Being

While factors such as globalization, technological advancements, and market-oriented reforms have contributed much to growth and development in the region, these have also induced inequality within and across countries. Population ageing, state protectionism of

2019 EROPA CONFERENCE [...]

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developed economies and the shift towards competitive than collaborative governance could affect regional development. Moreover, there is a growing contradiction between free flow of goods and services and restricted mobility of human populations. Forced labor and vulnerable employment, particularly among women and youth, as well as gender-based violence, are also prevalent. These challenges require both regional and global solutions and structural reforms to systematically address social inequality, there is a need for the state to be more proactive in ensuring equity and well-being.

This sub-theme will look at potential public administration solutions to the following issues:

- Income and wealth concentration
- Poverty and equality
- Redistribution policies
- Social protection
- Social services
- Inclusive/competitive/collaborative governance
- Work and living/social wage
- Agrarian reform
- Social enterprise
- Mainstreaming human rights in governance

SUB-THEME 2: Environmental Sustainability

Environmental sustainability is a crucial concern given the growing global population and clear evidence of resource use exceeding the earth's ecological carrying capacity. This has become a major

challenge for growth and development, particularly in the context of climate change and natural disasters. The Asia-Pacific region is most vulnerable to the climate change and disaster impacts. However, the unpredictability of extreme weather events and other natural disasters confound effective government action.

Strategic planning and evidence-based decision-making is crucial to supporting proactive adaptation, addressing vulnerabilities, anticipating future impacts, and sustaining environmental benefits. The challenge besetting public administration is how it will continue to support mitigation and adaptation measures, provide public service amid climate change and disasters, and factor in environmental sustainability in the development agenda.

The sub-theme will thus tackle how public administration approaches could help resolve the following issues and concerns:

- Resilience
- Global commons/global public goods
- Environmental protection, conservation and management
- Green government and communities
- Extractive industries and clean technologies
- Sustainable agriculture and forestry
- Climate change mitigation, adaptation and communication
- Climate finance
- Disaster risk reduction and management

- Role of (national and local) governments, business and civil society organizations in promoting sustainability
- New Public Service

SUB-THEME 3: Public Finance and the Good Life

At the outset, financial conditions in the Asia-Pacific region have become more stable in recent years. However, tightening fiscal conditions brought about by higher oil prices and weakening of major currencies have remained a source of uncertainty. It restricts credit and flow of money and, in turn, affects economic competitiveness and debt sustainability.

Fiscal policies need to focus on resilience, equity, sustainability and the good life of the public. Governments need to reallocate public expenditures such that they contribute to considerable improvement of welfare outcomes, e.g. education, health and social protection. They may consider widening the fiscal space to reallocate military expenditures and energy subsidies for social policies. They should also aim for tax progressivity to better induce tax collection, reduce tax evasion and avoidance, prevent capital flight, and address systemic inequality and wealth concentration in the region.

This sub-theme will discuss public administration challenges and solutions related to the following areas of concern:

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- Taxation
- Debt sustainability
- Mobilization of domestic resources
- Government expenditures
- Macroeconomic policy
- Fiscal consolidation
- Remittances for development
- Participatory budgeting and audit
- Fiscal planning, redistribution and accountability
- Fiscal reforms and the good life

SUB-THEME 4: The Fourth Industrial Revolution and Development

With the onset of the Fourth Industrial Revolution, technological advancements offer vast opportunities for development, yet they also pose certain challenges. On one hand, technology contributes to economic growth and may potentially support sustainable development. However, technology is also seen as a tool for repression and degeneration. There also remains a digital divide between the information-rich and information-poor. Cyber-attacks and cyber-security breaches have, time and again, hampered government operations, and issues on privacy, access and interoperability in the management of big data also remains prevalent. These challenges serve as sources of strength and motivation to help revive the role of the state in enabling sustainable development.

The sub-theme will focus on the least explored relationship between public administration and

technology, particularly as it relates to the following areas:

- E-government and E-governance
- Open data initiatives
- Data privacy
- E-Regulation
- Information access and use
- Bridging the digital divide
- Cybersecurity
- Intellectual property rights
- Impact of automation on labor and employment
- 21st Century Public Administration Education

CALL FOR PAPERS

As basis for the presentations and discussions, papers are requested on the topics listed above. Papers will be accepted for presentation as they are judged to form a substantial basis for a discussion of the issue and make an important contribution to the knowledge of the subject.

Submission of Abstracts and Full Papers

Authors should first submit (1) a 200-word abstract of the paper proposed to be presented, and (2) a biographical sketch of not more than 100 words to the Organizing Committee for consideration by 30 April 2019. Authors, whose papers are accepted for presentation, will be notified separately by 31 May 2019. They will be required to sub-

mit a full paper on or before **15 August 2019**.

For more information, please refer to the Official 2019 ERO-PA Conference Website (https://www.eropa.co/eropa-2019-conference.html). Concerns, inquiries and abstract and paper submissions are to be sent to the 2019 EROPA Conference Organizing Committee (ph2019@eropa.co).

The "Asian Review of Public Administration" (ARPA) will consider quality papers on important and internationally relevant developments on public administration in the Asia-Pacific region. Paper presenters who wish to have their papers considered for publication in the journal must adhere to the journal style guidelines set forth by the ARPA Editorial Board. Please visit https://www.eropa.co/arpa.html to know more about ARPA, and refer to https://www.eropa.co/notes-for-contributors.html for the guidelines.



ABOUT EROPA

The Eastern Regional Organization for Public Administration (EROPA) is an organization of states, groups and individuals in the general area of Asia and the Pacific. The Organization came into being in 1960, in response to a common desire among developing countries to promote regional cooperation in improving knowledge, systems and practices of government administration to help accelerate economic and social development. It was the first organization in the region to be devoted to the development of public administration in order to advance the economic and social development of countries in Asia and the Pacific. EROPA consists of state members in the region, institutions

in the area such as institutes or schools of public administration, universities, agencies and municipal corporations and individuals whose achievements in the field of governance and public administration are recognized.

EROPA endeavors to achieve its objectives through regional conferences, seminars, training programs, and publications. Its activities are carried out through the EROPA headquarters in Manila, as well as through its five regional centers, namely the EROPA Development Management Center in Gyeonggi Province, Korea; the EROPA Local Government Center in Tokyo, Japan; the EROPA Training Center in New Delhi, India; the EROPA E-Government Research Center in Beijing, China; and the EROPA Policy Studies Center in Jakarta, Indonesia. Activities of EROPA have been held in different parts of the region. Meetings, conferences and seminars have been conducted in Manila, Hong Kong, Tokyo, Bangkok, New Delhi, Seoul, Taipei, Tehran, Jakarta, Kathmandu, Kuala Lumpur, Beijing, Macau, Hanoi, Canberra, Samoa, Bandar Seri Begawan and many more.

As one of the leading organizations in the Asia-Pacific region, EROPA has been accredited by the United Nations Public Administration Network (UNPAN) as one of the latter's Online Regional Centers (ORCs). As such, the EROPA serves as one of UNPAN's contributors in the AsiaPacific region in keeping an updated database of public administration developments.

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